RWE

GROWING GREEN

May 2024

Update after Q1 2024 reporting

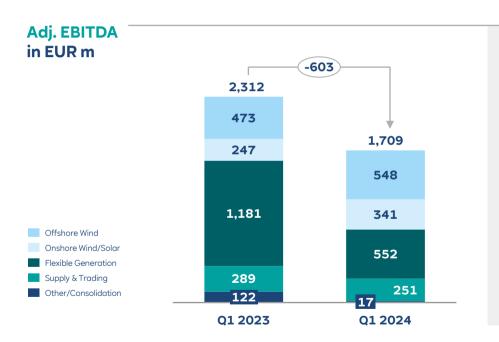
Disclaimer

This document contains forward-looking statements. These statements are based on the current views, expectations, assumptions and information of the management, and are based on information currently available to the management. Forward-looking statements shall not be construed as a promise for the materialisation of future results and developments and involve known and unknown risks and uncertainties. Actual results, performance or events may differ materially from those described in such statements due to, among other things, changes in the general economic and competitive environment, risks associated with capital markets, currency exchange rate fluctuations, changes in international and national laws and regulations, in particular with respect to tax laws and regulations, affecting the Company, and other factors. Neither the Company nor any of its affiliates assumes any obligations to update any forward-looking statements.

Q1 2024 results



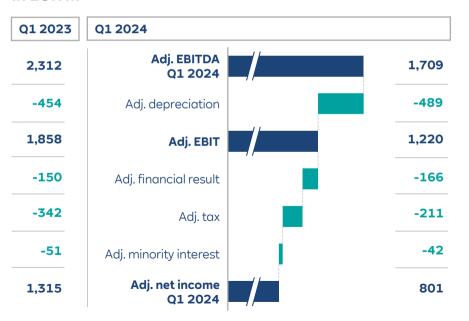
Good earnings in Q1 2024 after exceptional prior year



- Offshore Wind earnings up due to better wind conditions
- Onshore Wind/Solar result increased on the back of organic growth and CEB assets
- Flexible Generation earnings lower after exceptional market conditions last year
- Supply & Trading result reflects good trading performance

Adjusted net income reflects strong operational performance

Adj. net income in EUR m



- Adj. EBITDA lower after exceptional prior year
- Adj. tax applying general tax rate of 20%
- Adj. minority interest reflects lower earnings distributions to minority shareholders

Adjusted operating cash flow marked by seasonal effects in working capital

Reconciliation to adj. operating cash flow for Q1 2024 in EUR m

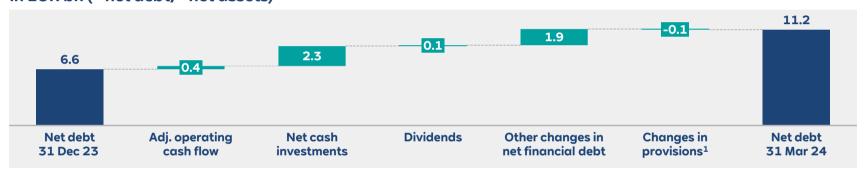


Negative effects in operating working capital mainly due to seasonal effects, esp. from the purchase of CO_2 certificates, partly compensated by a reduction of trade receivables and reduction of gas in storage

 $^{^{1}}$ Excludes nuclear provisions since utilisation is not net debt effective and will be refinanced via financial debt.

Net debt mainly driven by investments in green growth and timing effects

Development of net debt in Q1 2024 in EUR bn (+ net debt/- net assets)



Net cash investments

in green growth incl. acquisition of 4.2 GW Vattenfall projects and proceeds from Dogger Bank South sell down

Other changes in net debt

mainly driven by timing effects from hedging and trading activities

Changes in provisions

mainly driven by decrease of pension provisions

¹ Includes pension and wind/solar provisions but excludes nuclear provisions as they are not part of adj. operating cash flow. | Note: Rounding differences may occur.

Outlook confirmed for Full Year 2024; we expect to be at the lower end of the guidance range

Group outlook FY 2024 in EUR m

Outlook Lower end Adj. EBITDA **5.200** - 5.800 Adj. depreciation approx. -2,000 Lower end Adj. EBIT **3.200** - 3.800 Adj. financial result -500 20% Adj. tax Adj. minority interest approx. -250 Lower end Adj. net income **1.900** - 2.400 1.10 Dividend target (€/Share)

Divisional outlook FY 2024 in EUR m



8

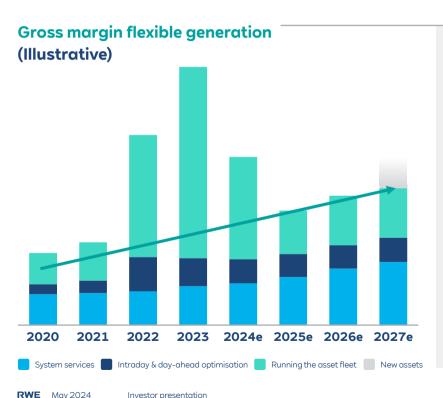
Our operating wind and solar business has limited open price exposure



Key price-exposed positions from existing operating assets (pre hedging)

- UK: ROC wind assets, thereof
 5 TWh offshore, 1 TWh onshore
- Continental Europe: onshore wind assets in various European markets
 5 TWh
- US: onshore wind assets, mostly ERCOT 10 TWh

Flexible generation with increasing share of secured revenues from capacity payments



- Flexible generation with long-term increasing profitability and higher share of secured earnings
- From 2025 onwards,
 - normalised margin of Running the asset fleet due to decline of clean spreads and volatility
 - increase of System services due to higher contracted GB capacity payments, further strengthened by recent German tender award for capacity reserve
- For 2024-2026, average adj. EBITDA of EUR 1.4bn expected (compared to EUR > 1.5bn at H1 2023)
- 2027 unchanged to CMD 2023 target; now GB capacity contracted after recent T-4 auction

Green capacity of 8.3 GW under construction reflects significant growth investments

Development of our green generation portfolio GW pro rata



Note: Rounding differences may occur.

Capacity in operation

RWE May 2024 Investor presentation

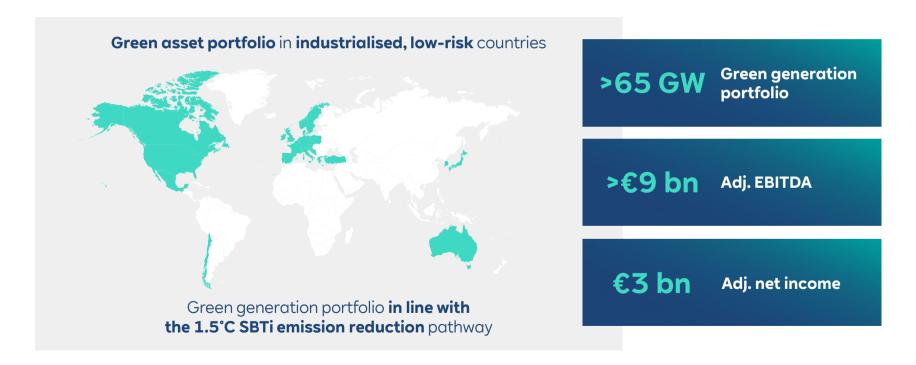
Projects under construction

Our long-term strategy

Extract from CMD 2023 (as presented in November 2023)



RWE 2030 - A global leader in green energy



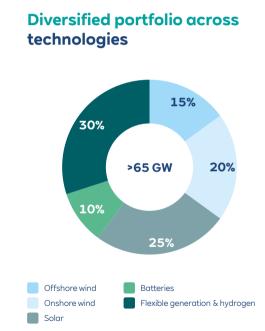
We are accelerating our investments in clean technologies

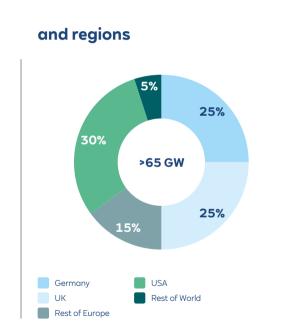


¹ EUR 13bn organic and EUR 7bn M&A

We will operate a well diversified portfolio in 2030







We are continuing our profitable growth on the back of excellent capabilities and favourable market fundamentals

Favourable market fundamentals

Strong positioning in our core markets with significant investment needs in the energy system; policy support for energy transition will adapt to new market fundamentals

Extensive pipeline

Strong pipeline across technologies and regions that allows us to select and focus on projects with the most attractive risk-return profile

Financial headroom

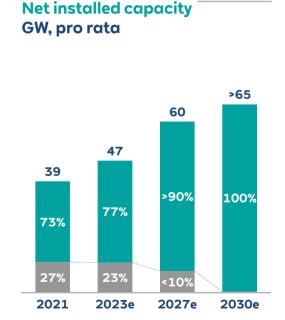
Strong balance sheet and high-cash generating business portfolio



Experienced team

Extensive inhouse know-how across technologies and within core markets, as well as a best-in-class commercial platform

We will rapidly decarbonise our portfolio

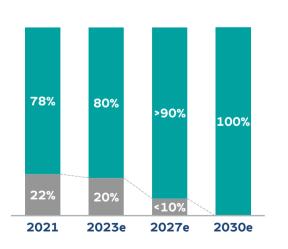


Coal-based

Non-coal

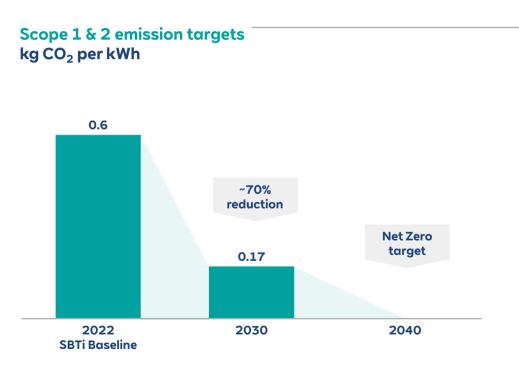
May 2024





- Green portfolio growth accelerated more than 90% share of renewable and flexible generation capacity will be achieved in 2027
- Coal to decline rapidly driven by closures and lower utilisation
- Coal exit in 2030

We are committed to 1.5°C SBTi emission reduction pathway

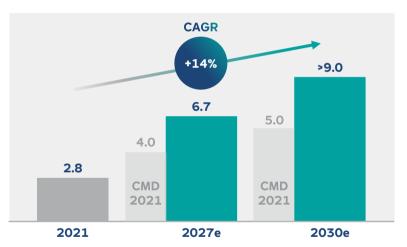


- We reduced our CO₂ emissions by
 50% in the past decade
- We are committed to reducing our relative Scope 1 & 2 emissions by 70% by 2030
- We are committed to reducing our Scope 3 emissions by 40% by 2030
- We will be Net Zero in 2040 across
 Scope 1, 2 and 3 emissions
- Targets are in line with the 1.5°C emission reduction pathway¹

¹ SBTi verification ongoing

Our investments in green growth deliver substantial earnings





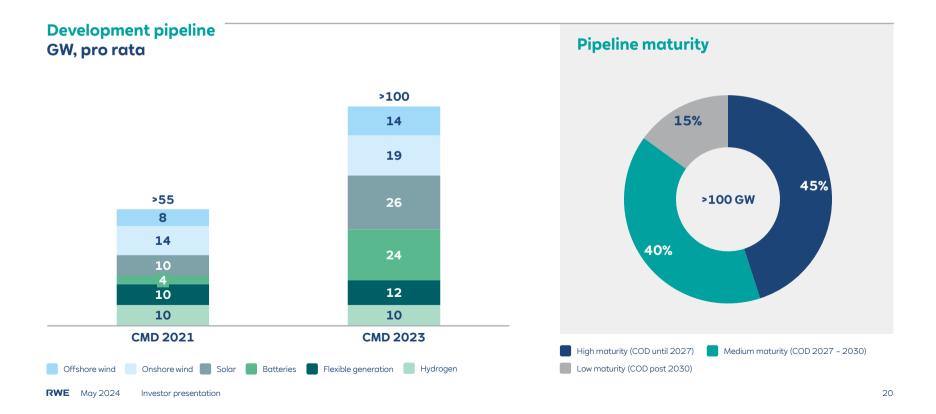
Adj. net income¹ EUR bn



Target future dividend growth of 5 - 10% p.a.

¹ Pro forma figures excl. Coal/Nuclear

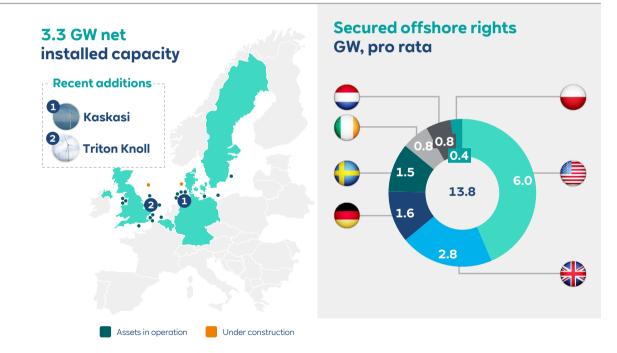
Our extensive pipeline allows the selection of the most attractive investments





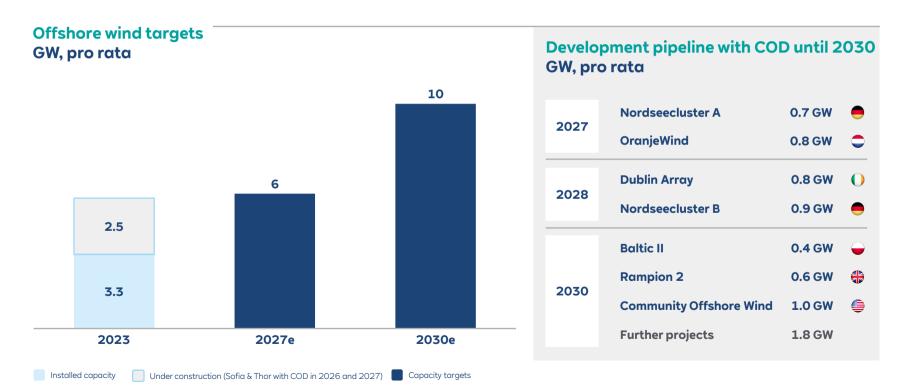
Profitable offshore expansion backed by robust development pipeline

- Successful delivery
 of offshore wind projects in
 2022, on time and on budget:
 Kaskasi (0.3 GW) & Triton Knoll
 (0.5 GW¹)
- Further 2.5 GW under construction: Thor (1.1 GW) & Sofia (1.4 GW)
- Proven focus on profitability through uncompromised return requirements and stringent risk management



¹ Pro rata share, 0.9 GW project size

Our build-out plan until 2030 is secured by attractive and clearly defined projects



May 2024

We are driving innovation and are well positioned to meet future sustainability requirements



First ever **full system integration** of offshore wind, H2, e-boilers and battery storage at OranjeWind

At the **forefront of floating offshore wind through our pilot projects** (e.g., DemoSATH and TetraSpar); first commercial scale project secured in the California seabed lease auction

First to install recyclable rotor blades at Kaskasi; also used for Thor and Sofia, which are currently under construction

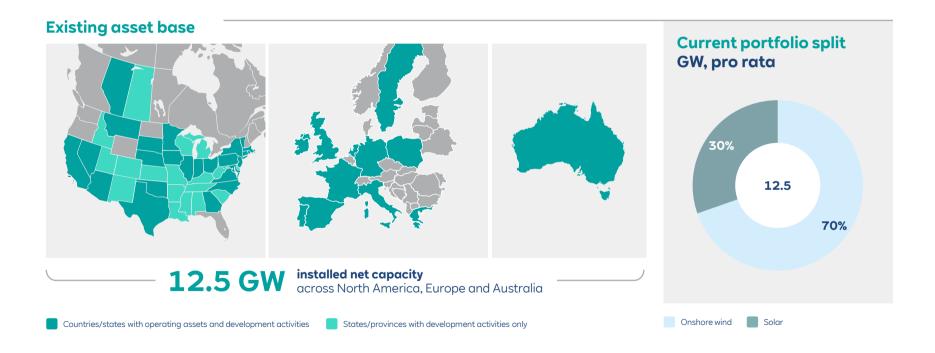
First developer in the world to utilise Siemens Gamesa's GreenerTower¹ at Thor

Active engagement with local communities, e.g., support of local food banks and fishermen in the US

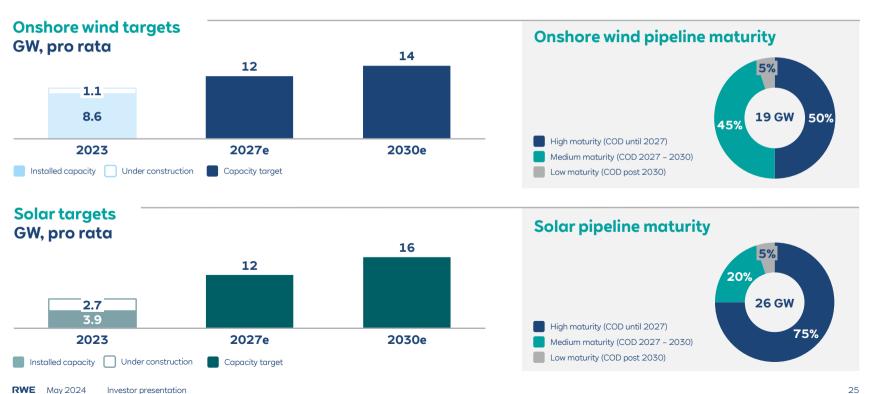
¹ CO₂-reduced towers: The tower steel plates are made of greener steel that produces at least 63% less emissions compared to conventional steel

RWE May

Excellent market position to accelerate onshore wind & solar build-out across North America, Europe and Australia



Onshore wind and solar build-out plans until 2030 backed by an attractive pipeline



Innovation and sustainability are a key part of our onshore wind and solar strategy



First Agri-PV demo project launched in Germany (Garzweiler), further driving our just transition in the Rhenish area

At the **forefront of floating PV**; first floating solar farm commissioned in the Netherlands

World's first operator of wind turbines on a dyke, exploiting excellent wind conditions

Driving sustainability through the development of **circular economy** industrial solutions, joining the RenerCycle consortium

Several biodiversity initiatives to operate wind farms in harmony with the ecosystem (e.g., black blades to increase visibility of the rotors to birds)

Batteries hold increasing importance and attractive return profile



Value stacking of batteries revenue streams

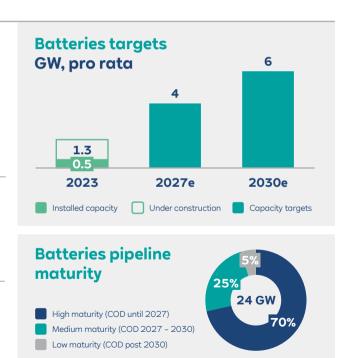
> Wholesale markets **Storage of excess electricity** to sell in periods when wind/solar power is unavailable and prices are elevated

Capacity markets

Stable income streams via the provision of firm capacity

Ancillary markets

Provision of inertia, reactive power or frequency response services for grid stability



We are leveraging existing sites to build new FlexGen capacity and decarbonise our existing portfolio

Attractive sites for potential FlexGen new builds in Germany



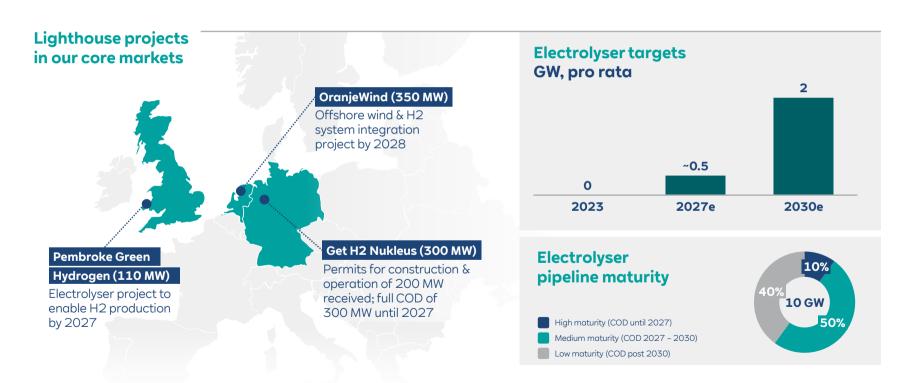
- **Existing grid connection** and other infrastructure (e.g., gas, H2 or water pipeline)
- Availability of **experienced** workforce
- Relationships with local communities and authorities



Attractive brownfield sites

FlexGen 8

With our lighthouse projects, we confirm our ambition to be an early-mover in Europe's H2 economy



Our first class global commercial platform perfectly complements our asset portfolio



Market analysis: Excellent commercial intelligence provides basis for investment, route-to-market and hedging decisions

- **Commercial asset optimisation: Integrated optimisation** of renewables, FlexGen and storage capacities
- Customer business: Established route-to-market and PPA sales platform to industrial customers
- LNG & green molecule: Portfolio expansion through long-term LNG contracts and import capacities, as well as hydrogen/ammonia import partnerships

Trading: Strong track record in past years; diversification of strategies and products **leads to robust earnings**

We are well positioned to deliver profitable green growth

- Market fundamentals for investments in green technologies remain attractive, despite a currently challenging environment
 - We are in an excellent position given our solid financials, an attractive project pipeline and extensive expertise to deliver on our targets
- We operate a well **diversified and robust portfolio in 2030** across technologies and regions in **industrialised**, **low-risk countries**
- We continue to deliver **outstanding earnings:**>€9 bn adj. EBITDA and €3 bn ANI in 2030 and attractive **dividend growth of 5 10%** p.a.
 - We rapidly decarbonise our portfolio in line with the **1.5°C emission reduction pathway¹** and **Net Zero by 2040**

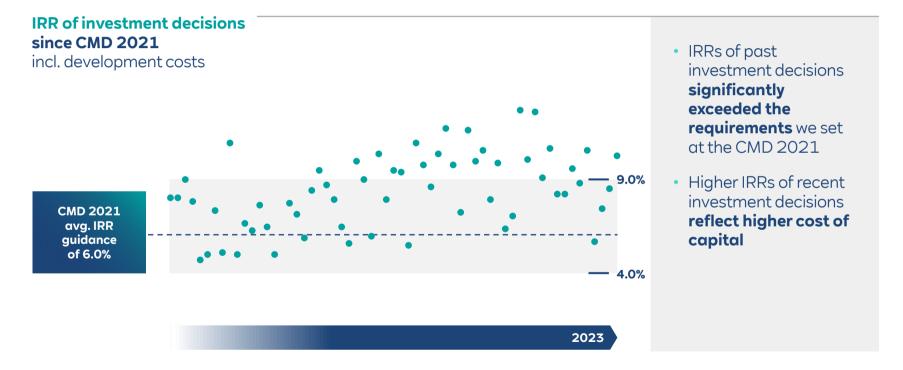
¹ SBTi verification ongoing

5

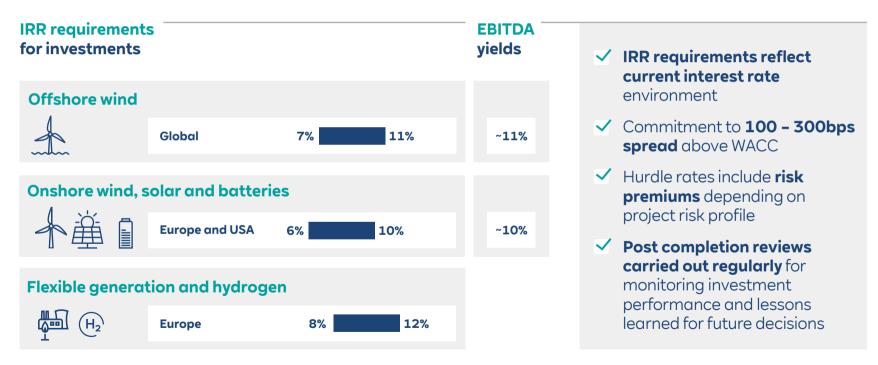
Our long-term financial outlook

Extract from CMD 2023 (as presented in November 2023)

We have delivered profitable growth



We stick to strict investment criteria to ensure attractive returns

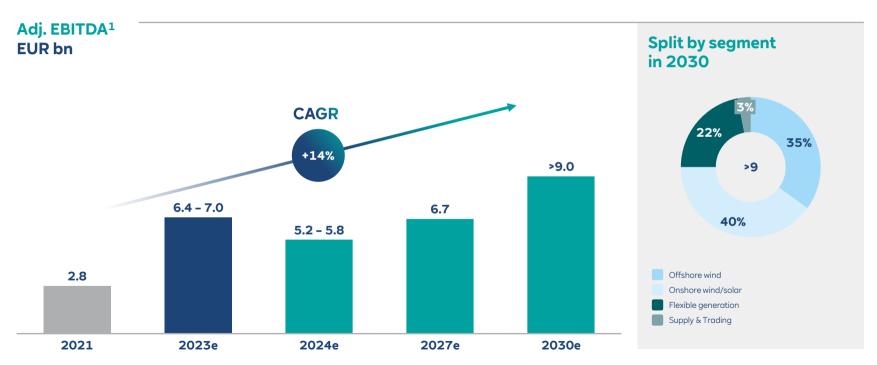


Note: IRRs post tax, unlevered, nominal.

We have accelerated our profitable growth across technologies and regions

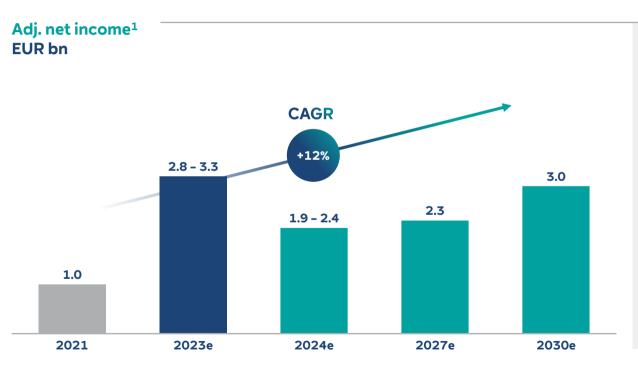
Net cash investments 2024 - 2030 Split by **EUR** bn 15% ~95% technology EU 35% Taxonomy 10% Offshore wind aligned 55 Onshore wind Solar 20% Batteries Flexible generation 20% & hydrogen Split by 20% regions 35% 55 Germany 15% **EUR bn** UK Rest of Europe USA 25% Rest of World

High investments translate into substantial earnings growth



 $^{^1}$ Reflects new reporting structure as of 01.01.2024 with coal reported in the non-operating result; 2021 and 2023 pro forma

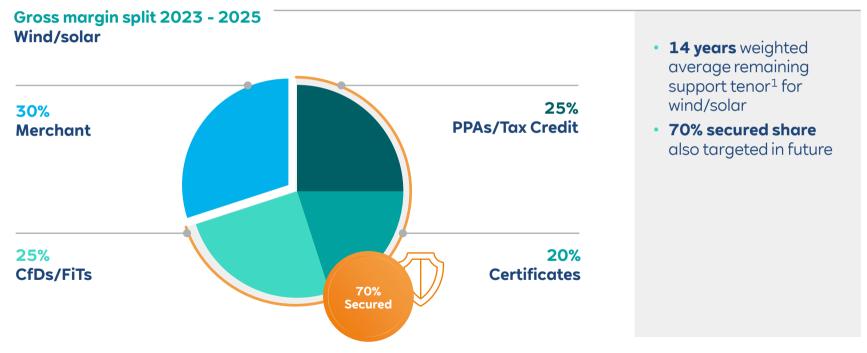
Substantial bottom line growth to 2030



 Adj. net income reflects strong operational performance, higher depreciation, financial expenses from growth investments and minorities

¹ Reflects new reporting structure as of 01.01.2024 with coal reported in the non-operating result; 2021 and 2023 pro forma

High share of earnings from secured or regulated income streams in wind and solar business



Note: Merchant includes volumes to be hedged | 1 Considers the current operating asset base as well as committed projects with COD by 2025 (under construction or with FID)

We are able to secure highly attractive offtake solutions in our core markets

Envisaged route-to-market

Offshore wind	USA	Germany	UK	Rest of Europe / World
	Tax credits, CfD	CfD, PPA, Merchant ¹	CfD	CfD, PPA, Merchant ¹
Onshore wind	USA	Germany	UK	Rest of Europe / World
	Tax credits, PPA, Merchant ¹	CfD	CfD	CfD, PPA, Merchant ¹
Solar	USA	Germany	UK	Rest of Europe / World
	Tax credits, PPA, Merchant ¹	CfD	CfD, PPA	CfD, PPA, Merchant ¹

¹ to a limited extent

We actively manage the supply chain to deliver projects on time and budget to safeguard returns

Our measures

Examples

We analyse the supply chain and identify & manage bottlenecks

We secured a **long-term charter of next-generation vessels** for the construction of offshore wind farms



We **manage price risks actively** by securing capacity and indexed contracts

We secured a **framework agreement with a wind turbine supplier** for over **1,000 MW of onshore wind capacity** covering a large part of project pipeline in Europe



We focus on **security of supply** and **diversify our vendor base**

We secured **domestic manufacturing capacities** through supply contracts with **tier 1 suppliers**



Our Growing Green plan is fully financed

Funding composition 2024 - 2030

EUR bn

RWE May 2024

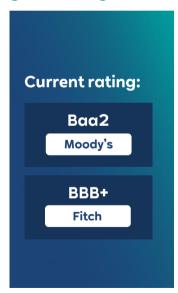


Sources of funds Uses of funds

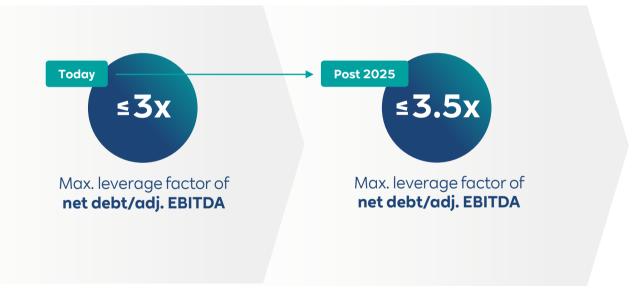
Investor presentation 41

We are committed to a strong investment grade rating

Strong investment grade rating

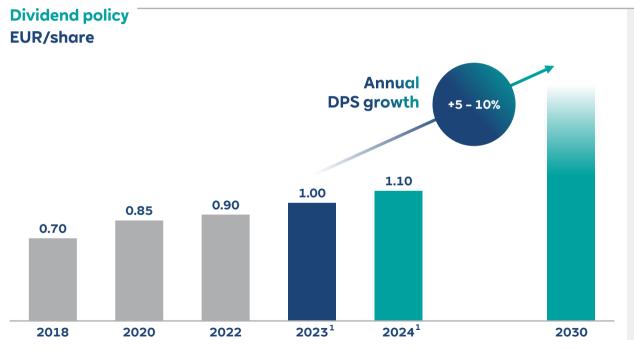


RWE May 2024



Investor presentation 42

Our transformation leads to continuous dividend growth



- Management committed to grow dividend by 5 - 10% per annum
- Dividend target of
 1.10 EUR per share
 for 2024

¹ Management target

Accelerated Growing Green strategy will translate into significant shareholder value creation



Green investments 2024 - 2030

€55 bnNet cash investments

8% average IRR for new projects



Earnings Growth

2021 - 2030

14% Adj. EBITDA CAGR

12% Adj. net income CAGR



Strict balance sheet management

Strong investment grade rating target Baa2/BBB+

Long-term target leverage factor of \$3.5x



Dividend commitment

Dividend growth of **5 - 10%** per year

€1.10 per share for 2024 (Mgmt. target)

Appendix

Extract from CMD 2023 (as presented in November 2023)



Disclosure summary

Strategic and financial outline

Installed net capacity 2030, pro rata	>65 GW
Net capacity additions, pro rata 2024 - 2030	>30 GW
EBITDA pro forma CAGR 2021 - 2030	14%
ANI pro forma CAGR 2021 - 2030	12%
Details on earnings see the following pages	pages 45 - 47
Dividend policy	Dividend growth of 5 - 10% p.a.
Dividend target 2024	1.10€ per share
Net Zero	2040
Emission targets 2030 (compared to 2022 SBTi baseline) Scope 1&2 emission reduction Scope 3 emission reduction	70% 40%
Capex eligible under EU Taxonomy 2024 – 2030	~95%
Share of secured gross margin wind/solar (current & target)	70%
Average remaining support tenor wind/solar	14 years
Leverage factor (max.) • As of today • Post 2025	≤3×net debt/adj. EBITDA ≤3.5×net debt/adj. EBITDA

Additional disclosure

Net cash investments 2024-2030 Offshore wind Onshore wind Solar Batteries Flexible generation & hydrogen		€55bn 35% 20% 20% 10% 15%
Development pipeline Offshore wind Onshore wind Solar Batteries Flexible generation Hydrogen		>100 GW 14 GW 19 GW 26 GW 24 GW 12 GW 10 GW
Installed net capacity, pro rata Total Offshore wind Onshore wind Solar Batteries Flexible generation Hydrogen	2023 35 GW 3.3 GW 8.6 GW 3.9 GW <1 GW 19 GW 0 GW	2030 >65 GW 10 GW 14 GW 16 GW 20 GW 2 GW
IRR targets Overall average Offshore wind Onshore wind/solar/batteries Flexible generation & hydrogen		8% 7 - 11% 6 - 10% 8 - 12%
EBITDA yields - Offshore wind - Onshore wind/solar/batteries		~11% ~10%

Overview guidance FY2023, adjustments to new reporting structure and guidance for 2024

€ million	2023	Adjustments	2023 PF ¹	2024
Offshore Wind	1,400 - 1,800		1,400 - 1,800	1,450 - 1,850
Onshore Wind/Solar	1,100 - 1,500		1,100 - 1,500	1,500 - 1,900
Flexible Generation ²	2,600 - 3,000	+50	2,650 - 3,050	1,800 - 2,200
Supply & Trading	>600		>600	100 - 500
Other/Consolidation	approx200	+50	approx150	approx150
Adj. EBITDA Core Business	6,300 - 6,900	+100	6,400 - 7,000	5,200 - 5,800
Coal/Nuclear	800 - 1,200	-800 to -1,200	0	0
Adj. EBITDA Group	7,100 - 7,700	-700	6,400 - 7,000	5,200 - 5,800
Adj. depreciation	approx2,100	+100	approx2,000	approx2,000
Adj. EBIT	5,000 - 5,600	-600	4,400 - 5,000	3,200 - 3,800
Adj. financial result	approx550		approx550	approx500
Adj. tax	20%		20%	20%
Adj. minorities	approx250		approx250	approx250
Adj. net income	3,300 - 3,800	-500	2,800 - 3,300	1,900 - 2,400

Key changes 2023 vs. 2024 and adjustments

- Adj. EBITDA from lignite will be reported in non-operating result
- Adj. EBITDA from EPZ will be reported in Flexible Generation
- Dividend from Urenco will be reported in Other/ Consolidation
- From 2024 onwards, the adj. EBITDA, adj. EBIT and adj. net income will only incorporate the segments Offshore Wind, Onshore Wind/Solar, Flexible Generation, Supply & Trading and Other/Consolidation

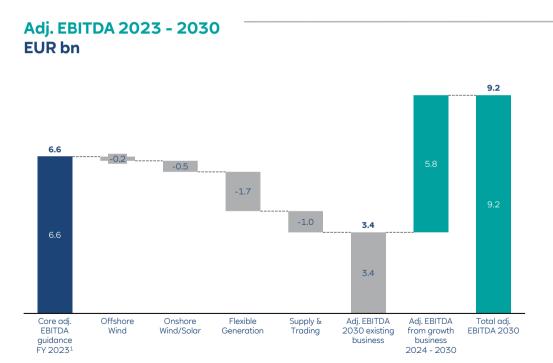
 $^{^1}$ Pro forma figures excl. Coal/Nuclear | 2 New segment name going forward, previously Hydro/Biomass/Gas

Guidance 2024 and financial preview 2027/2030

€ million	2024	2027	2030
Offshore Wind	1,450 - 1,850	1,850 - 2,350	3,150 - 3,750
Onshore Wind/Solar	1,500 - 1,900	2,500 - 3,000	3,350 - 3,950
Flexible Generation ¹	1,800 - 2,200	1,500 - 2,000	1,800 - 2,300
Supply & Trading	100 - 500	100 - 500	100 - 500
Other/Consolidation	approx150	approx200	approx250
Adj. EBITDA	5,200 - 5,800	6,400 - 7,000	8,800 - 9,600
Adj. depreciation	approx2,000	approx2,700	approx3,700
Adj. EBIT	3,200 - 3,800	3,700 - 4,300	5,100 - 5,900
Adj. financial result	approx500	approx750	approx1,150
Adj. tax	20%	20%	20%
Adj. minorities	approx250	approx300	approx450
Adj. net income	1,900 - 2,400	2,050 - 2,550	2,700 - 3,300
Leverage factor	1.5 - 2.0x	3.0 - 3.5x	3.0 - 3.5x

¹ New segment name going forward, previously Hydro/Biomass/Gas

Earnings breakdown in existing and growth business



- Offshore Wind: German compression model and decommissioning of Scroby Sands
- Onshore Wind/Solar: decommissionings and end of support schemes
- Flexible Generation: normalisation of earnings and closures
- Supply & Trading: return to normalised earnings
- Adj. EBITDA from growth business reflects net cash investments of €55 bn (2024 - 2030) with an average expected EBITDA yield of ~10.5%

¹ Midpoint

Economic characteristics of selected offshore projects

Project name		COD	Net installed capacity [GW, pro rata]	Lease	Offtake	Others
Sofia	#	2026	1.4	No upfront lease payments	Inflation-linked CfD (15 years)	Construction costs contracted
Thor	•	2027	1.1	Capped CfD obligation (effectively lease payment, DKK 2.8 bn in 2018 prices)	Merchant/PPA	Construction costs contracted
OranjeWind		2027	0.8	• Lease payment of €50 million upfront	Merchant/PPA	Full system integration
Nordseecluster A		2027	0.7			
Nordseecluster B		2028	0.9	No upfront lease payments	Merchant/PPA	Completed initial supplier selection
Dublin Array	0	2028	0.8	No upfront lease payments	Inflation-linked CfD (20 years)	
Awel y Môr	#	2029	0.3	No upfront lease payments	Participation planned in future CfD allocation rounds	Potential to extend capacity
Baltic II	-	2030	0.4	No upfront lease payments	Inflation-linked CfD (up to 100,000 full load hours)	
Rampion 2	#	2030	0.6	No upfront lease payments	Participation planned in future CfD allocation rounds	Potential to extend capacity
Community Offshore Wind		2030	1.0	\$800 million lease payment (RWE share)	Secured offtake (25 years) incl. indexation mechanism until approximately FID	Potential qualification for ITC adders housed 70%
		>2030	>1.3	for seabed with full potential of 3 GW		beyond 30%
Dogger Bank South	#	2031	1.5	- GBP 125 million annual nominal option fee (RWE share), being the lowest in UK Round 4 competition	Participation planned in future CfD allocation rounds	

We are a frequent issuer of green bonds

	Type Green Format	 Funding strategy serves RWE's transition to a green player Conventional bonds only on an exceptional basis
	Volumes Avg. €3.0 – 3.5 bn p.a.	Driven by financing requirements and market conditions
	Tenors 3 - 30 years	Aiming to achieve a balanced maturity profile
•	Currencies EUR, USD, GBP	Currencies based on RWE's asset baseOther currencies used opportunistically
•	Instruments Senior and Hybrid	 Public senior bonds as base instrument Private placements Hybrids potential supplemental instrument Special (bank) financings if available and beneficial for our green projects

Your contacts in Investor Relations

Important Links

- Annual and interim reports & statements
- Investor and analyst conferences
- IR presentations & factbooks



ADR programme available

Further information on our homepage RWE shares/ADR

Contact for ADR-holders at BNY Mellon shrrelations@cpushareownerservices.com +1 201 680-6255 (from outside the US) 1-888-269-2377 (within the US)

Financial Calendar

- 14 Aug 2024: Interim report on the first half of 2024
- 13 Nov 2024: Interim statement on the first three guarters of 2024
- **20 Mar 2025:** Annual Report for fiscal 2024

Contacts for Institutional Investors & Analysts



Thomas Denny (Head of IR) Tel. +49 201 5179-5647 thomas.denny@rwe.com



Mert Aydin Tel. +49 201 5179-8061 mert.aydin@rwe.com



Michael Germelmann
Tel. +49 201 5179-8064
michael.germelmann@rwe.com



Jérôme HördemannTel. +49 201 5179-5621
jerome.hoerdemann@rwe.com



Charlotte Mosel
Tel. +49 201 5179-8088
charlotte.mosel@rwe.com



Dr. Burkhard PahnkeTel. +49 201 5179-5625
burkhard.pahnke@rwe.com



Sabine Rohrbach Tel. +49 172 9615397 <u>sabine.rohrbach@rwe.com</u>



Eric Westphal Tel. +49 201 5179-2114 <u>eric.westphal@rwe.com</u>

Contact for Debt Investors & Analysts



Praise Sibanda Tel. +49 174 6411794 praise.sibanda@rwe.com

Contact for Private Shareholders



Marie Röße Tel. +49 201 5179-5391 marie.roesse@rwe.com